

## **Bath & North East Somerset Council**

MEETING:	<b>Communities, Transport &amp; Environment Policy Development &amp; Scrutiny Panel</b>
MEETING DATE:	<b>16<sup>th</sup> January 2017</b>
TITLE:	<b>Place and Resources Directorate Plans 2016-2020</b>
WARD:	All

### **AN OPEN PUBLIC ITEM**

#### **List of attachments to this report:**

- Place Directorate Plan
  - Appendix 1: Summary of functions of the Division
  - Appendix 2: Analysis of headline numbers (2016/17)
  - Appendix 3: Capital Place - New Emerging
  - Appendix 4: Budget proposals and Service Impact Statement
- Resources Directorate Plan
  - Appendix 1: Summary of functions of the Division
  - Appendix 2: Analysis of headline numbers (2016/17)
  - Appendix 3: Capital Resources - New Emerging
  - Appendix 4: Budget proposals and Service Impact Statement

## **1 THE ISSUE**

- 1.1 This report presents the Place Directorate Plan and Resources Directorate Plan to the Panel for consideration and feedback as part of the Council's service planning and budget development process.

## **2 RECOMMENDATION**

The Panel is asked to:

- 2.1 Comment on the draft Place Directorate Plan and Resources Directorate Plan and;
- 2.2 Identify any areas of feedback the panel would like to refer to the relevant Portfolio holders and Cabinet for further consideration as part of the service planning and budget development process.

### **3 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)**

- 3.1 The resource implications are contained within the draft Directorate Plans and their appendices.

### **4 STATUTORY CONSIDERATIONS AND BASIS FOR PROPOSAL**

- 4.1 This report sets out the framework for the service planning and budget processes which lead up to the statutory and legal requirement for the Council to set a budget in February 2017. Proportionate equality analysis is being carried out on the proposals within the Directorate Plans by the Council's Communities Team.

### **5 THE REPORT**

#### **Introduction**

- 5.1 A new Corporate Strategy was adopted by Council at their meeting on 16<sup>th</sup> February 2016. It sets out the 2020 Vision and the Council's direction of travel. It is shaped by and will deliver the 'Putting Residents First' manifesto commitments.
- 5.2 Three Directorate Plans were also developed. They flow from the Corporate Strategy and set out both the strategic and financial ambitions of each Directorate and how they will deliver the Corporate Strategy commitments.
- 5.3 The Directorate Plans were first published in 2015 and will be updated each year until 2020. Year one of the Directorate Plans is coming to a close and the budget to reflect year 2 is due to be set in February. This report presents a refreshed version of the Place Directorate Plan and Resources Directorate Plan for initial consideration and feedback as part of the 2017/18 budget setting process.
- 5.4 The corporate strategic context remains largely unchanged but the financial context continues to reflect increasingly tough financial targets. The Council is now expecting to be self-sufficient and not reliant on general government grant from 2020.

#### **5.5 *Updates to the Directorate Plans have been highlighted by the use of italics.***

- 5.6 The plan contains a greater level of detail for the coming year. The detail for the following years will continue to develop as Council policy evolves and will take into account consultation about the services affected. There will be a staged approach to consultation with equalities impacts considered at the same time.

#### **January PDS process**

- 5.7 During January 2017, the draft Directorate Plans are being presented to the Policy Development and Scrutiny (PDS) Panels. Each PDS Panel will be engaged in this process and Panels should only concentrate on the parts of the plan relevant to their own remit.

- 5.8 This Panel is asked to consider the implications of the draft Place Directorate Plan and Resources Directorate Plan and make recommendations to the relevant portfolio holders and Cabinet. Where the panel wishes to either increase expenditure or reduce savings targets, alternatives should be proposed.
- 5.9 At the meeting, the lead for each Directorate Plan will highlight those aspects of the plan that are directly relevant to the panel. The table below maps the remit of this panel to the related Directorate Plan:

<b>Communities, Transport &amp; Environment PDS Panel remit</b>	<b>Directorate Plan</b>
<ul style="list-style-type: none"> <li>• Transport Development (transport planning/policy, major transport infrastructure)</li> <li>• Major Transport Schemes</li> <li>• Highways, Parking and Transport</li> <li>• Leisure and Culture (Sport &amp; Active Lifestyles)</li> <li>• Environmental Services</li> <li>• Natural Environment, Green Infrastructure &amp; Sustainability</li> </ul>	<ul style="list-style-type: none"> <li>• Place Directorate Plan</li> </ul>
<ul style="list-style-type: none"> <li>• Improve the quality of life of the communities (older people and of children, young people and families) at risk and narrow the gap between the worst performing wards / neighborhood's and other areas across the district.</li> </ul>	<ul style="list-style-type: none"> <li>• Place Directorate Plan</li> <li>• Resources Directorate Plan</li> </ul>
<ul style="list-style-type: none"> <li>• Community Safety</li> <li>• Big Society/3<sup>rd</sup> Sector Funding Initiatives</li> <li>• Libraries</li> </ul>	<ul style="list-style-type: none"> <li>• Resources Directorate Plan</li> </ul>

### **Next steps**

- 5.10 Cabinet will consider the feedback received and prepare the Directorate Plans for final consideration and agreement at Cabinet and Council in February 2017.

## **6 RATIONALE**

- 6.1 The Council is required to set a budget which identifies how its financial resources are to be allocated and utilised.
- 6.2 The attached draft Place Directorate Plan and Resources Directorate Plan set out the context and process for the directorate's service and financial planning.

## **7 OTHER OPTIONS CONSIDERED**

- 7.1 The Directorate Plans set out a package of options that reflect the Council's Corporate Strategy, and its overarching visions and values.

## 8 CONSULTATION

- 8.1 The Directorate Plans flow from the Corporate Strategy which was developed in consultation with Cabinet and Council officers. They also build on our 2020 vision which was developed in consultation with the Council, NHS, police, local businesses, fire service and voluntary sector.
- 8.2 Council meetings have been held with officers and cabinet members during the refresh of these directorate plans. A number of Area Forum meetings were also held during November in order to give partners, stakeholders and members of the public the opportunity to hear more about the budget challenge facing us, express views on potential impacts and local priorities and raise ideas and questions.
- 8.3 A short animation with information about the budget process has been developed and publicised online in order to raise awareness and communicate key messages: <https://www.youtube.com/watch?v=e1i-y34PVn4>
- 8.4 An online feedback facility has been provided to allow for feedback on the proposals which were published on the 3<sup>rd</sup> January.

## 9 RISK MANAGEMENT

- 9.1 A risk assessment related to the issue and recommendations has been undertaken, in compliance with the Council's decision making risk management guidance.

<b>Contact person</b>	Louise Fradd (Strategic Director Place) Andrew Pate (Strategic Director Resources)
<b>Background papers</b>	B&NES Corporate Strategy 2016-2020 • <a href="http://www.bathnes.gov.uk/sites/default/files/bnes_corporate_strategy_2016-2020.pdf">http://www.bathnes.gov.uk/sites/default/files/bnes_corporate_strategy_2016-2020.pdf</a>
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